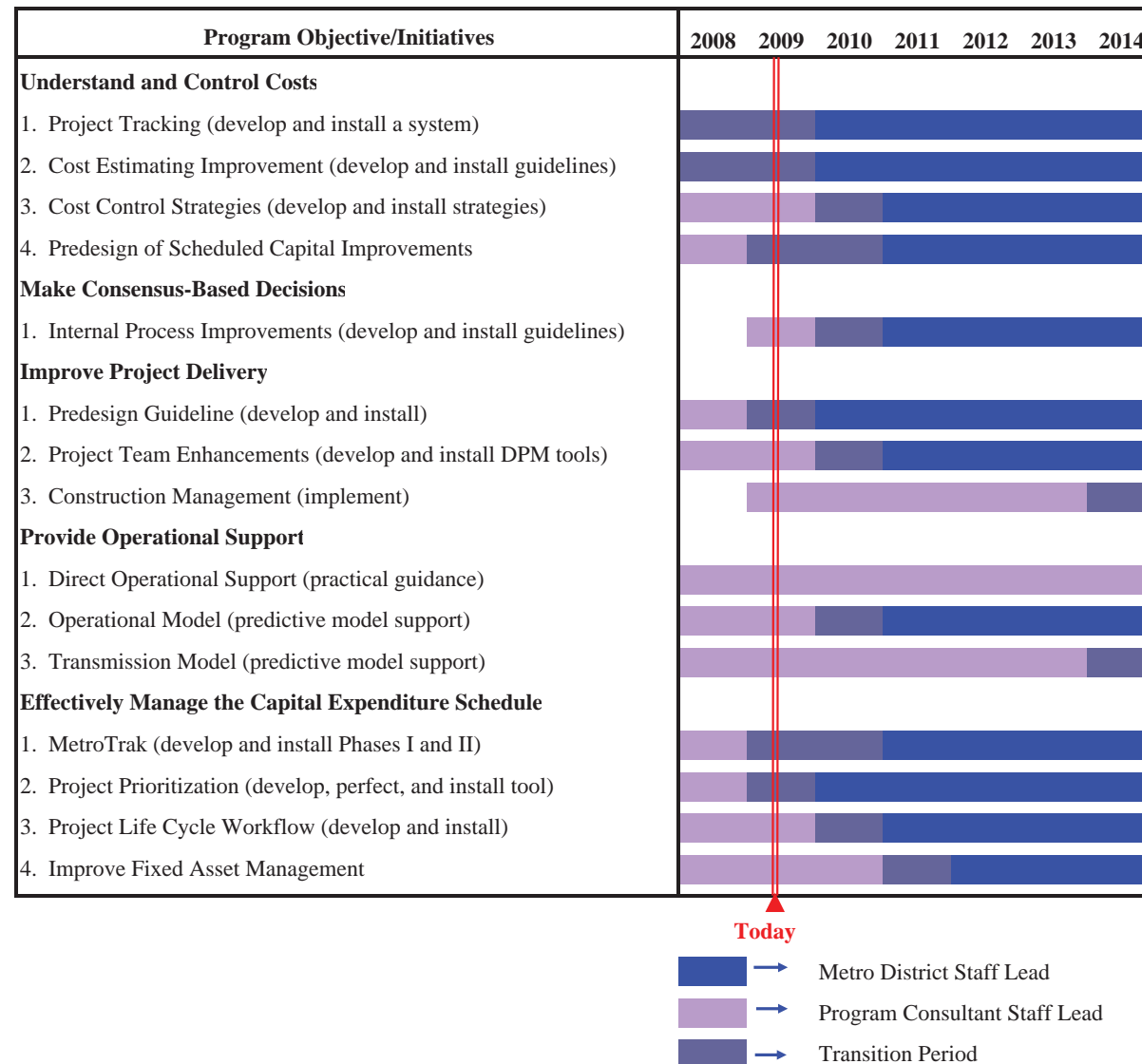


Program Long-Term Plan

In addition to constructing the various physical improvements previously described, the Program also is enhancing several internal business processes to assure the Program objectives are met. The following graphic presents a generalization of the various initiatives underway for each of the objectives. Metro District staff is using Black & Veatch/Brown and Caldwell as part of the team on all these initiatives, with leadership changing over time to just District staff. As previously discussed, the objectives, and therefore the initiatives, were revised as a result of the Program assessment and realignment.

Leadership Transition for Internal Business Process Improvements
(Revised based on Program assessment and realignment)



Notable Changes/Modifications

A thorough assessment and realignment recently was completed for the Program, resulting in the re-prioritizing of initiatives and deepening of staff involvement. **Note that most initiatives are taken over by Metro District personnel by the end of 2010.**

Metro District Summary

Capital Project Management Program Overview

April 2009



The Metro District is entering the third year of the Capital Project Management Program (Program). There have been many accomplishments, and changes have been made to tailor the Program to better meet the District's needs.

Operating Philosophy

The Program continues to operate on the philosophy of One Team, One Plant, and One Plan. A thorough assessment of the Program was completed in 2008 and resulted in the development of a 2009 "Program Plan". The Program Plan outlines activities scheduled for 2009 and ensures all work contributes toward the long-term objectives of the Program. A Program Plan will be produced annually.

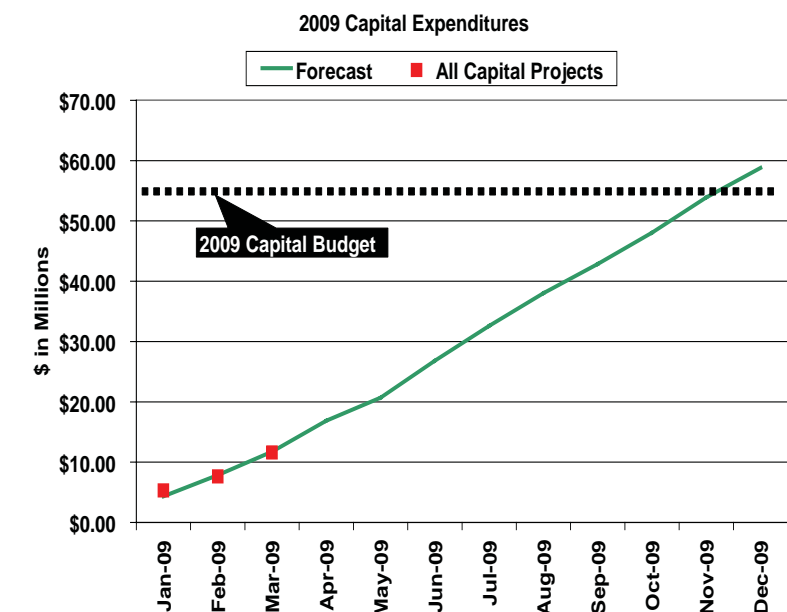
Program Objectives

The Program provides a cohesive means of systematically planning, developing, managing, and implementing the Metro District's Capital Program, and includes the following objectives:

1. Understand and control costs.
2. Make consensus-based decisions.
3. Improve project delivery.
4. Provide operational support.
5. Effectively manage the Capital Expenditure Schedule.

Total Capital Expenditures

During 2008, the Program focused on improving the predictability of capital expenditures. This graph illustrates the planned expenditures for 2009 plotted against monthly actual amounts through March 2009, indicating the capital expenditures are on track.



Major Accomplishments to Date

- Installed a project tracking tool, on which the 2009 Capital Expenditures graph is based.
- Completed the South Secondary Improvements predesign and initiated final design, while controlling the total project cost.
- Completed the following predesigns: Digester Feed Pump and Polymer System Improvements, North Secondary Blower Control Upgrades, Digester Complex Upgrades, and South Primary Treatment Upgrades.
- Installed the MetroTrak framework and rolled out Phase I.
- Initiated Construction Management activities at the Program level.

Project Schedule, Cost, And Changes/Modifications

The following graphic presents the schedules and costs for key projects that begin prior to 2015 at the Robert W. Hite Treatment Facility. Projects are generally on track.

Robert W. Hite Treatment Facility Projects - Schedules and Costs Through 2015

Project Description	2008	2009	2010	2011	2012	2013	2014	2015	Total Project Cost
North Secondary Treatment Improvements									\$67,200,000
South Secondary Improvements									\$321,100,000
Digester Feed Pump and Polymer System Improvements									\$4,108,000
North Secondary Blower Control Upgrades									\$1,290,000
North Primary Influent Conduit Rehabilitation									\$438,000
Hot Water System and Digester Complex Evaluation									\$6,580,000
Digester Complex Upgrades									\$504,000
South Primary Treatment Upgrade									\$5,367,000
North Bar Screen and Grit Improvements									\$14,464,000
Clear Creek Siphon Inlet Odor Control Facilities									\$2,057,000
Ammonia Feed Facilities									\$5,580,000
Shelter-In-Place Improvements									\$1,250,000
Secondary Access									\$10,800,000
High Solids Centrifuge Improvements									\$15,412,000
North Secondary Influent Conduit Rehabilitation, Phase I									\$3,299,000
2013 Facility Plan Update									\$1,200,000
Grease Processing Improvements									\$7,802,000
Digester Process Improvements									\$14,364,000
Odor Control Facilities - Inlet Channels and Grit Chambers									\$9,368,000
North Secondary Facility Renovations									\$24,109,000

Today

LEGEND					
Study	Preliminary Design	Final Design	Bidding	Construction	Commissioning

Notable Changes/Modifications

- This updated schedule reflects a number of changes resulting from the most recent Capital Expenditure Schedule update and associated budget discussions with the Board of Directors.
- The following projects were deferred beyond 2015 to accommodate budget decisions (they will no longer be shown on the schedule):
 - Site Work, which is a compilation of numerous fixed assets.
 - Thermal Drying Facilities, Phase I.
 - Cake Storage Tower Expansion.
 - Northwest Blower Replacement.
 - Bulk Cake Storage Off Site.

The following projects were delayed within the 2015 schedule period to accommodate budget decisions:

- Grease Processing Improvements.
- Digester Process Improvements.
- Odor Control Facilities - Inlet Channels and Grit Chambers.
- North Secondary Facility Renovations.

Project Status, Progress, And Accomplishments/Issues



Red means the project is projected to be behind schedule or over budget

Yellow means it is questionable whether the project will meet either schedule or budget

Green means the project is on schedule or budget

Robert W. Hite Treatment Facility Projects - Status

Project Description	DPM	On Time	On Budget	Comments
North Secondary Treatment Improvements	Norford	●	●	In construction phase
South Secondary Improvements	Neal	●	●	Pre-design complete; detailed design has begun
Digester Feed Pump and Polymer System Improvements	Stillwell	●	●	Design-Build project; final price negotiated
North Secondary Blower Control Upgrades	Elfert	●	●	Beginning construction ★
North Primary Influent Conduit Rehabilitation	Trujillo	●	●	Draft preliminary report submitted for review ★
Hot Water System and Digester Complex Evaluation	Richards	●	●	In study phase
Digester Complex Upgrades	Stillwell	●	●	Design completed and ready for bidding ★
South Primary Treatment Upgrade	McMillan	●	●	Pre-design complete; detailed design has begun
North Bar Screen and Grit Improvements	McMillan	●	●	In pre-design phase
Clear Creek Siphon Inlet Odor Control Facilities				Not Initiated
Ammonia Feed Facilities				↓
Shelter-In-Place Improvements	Richards	●	●	Pre-design nearly complete
Secondary Access	Paplow	●	●	Property acquisition underway; engineer RFP advertised
High Solids Centrifuge Improvements		●		Not Initiated
North Secondary Influent Conduit Rehabilitation, Phase I				↓
2013 Facility Plan Update				↓
Grease Processing Improvements				
Digester Process Improvements				
Odor Control Facilities - Inlet Channels and Grit Chambers				
North Secondary Facility Renovations				

★ Indicates work is being done completely by Metro District personnel.

Notable Project Accomplishments/Issues

The Metro District currently has 11 major projects at the Robert W. Hite Treatment Facility in various phases of completion. The most significant project accomplishments or issues include:

- The North Secondary Treatment Improvements Project is under construction and is several weeks ahead of schedule.
- The South Secondary Improvements Project has moved from pre-design into final design. The total Project cost currently is estimated at \$321.1 million, \$3.6 million less than the total Project budget set over a year ago. This reduction comes from both cost savings and deferrals.
- The Digester Feed Pump and Polymer System Improvements Project, which is being executed using a design-build delivery method, is moving into construction after completion of the design development phase.
- The South Primary Treatment Upgrade Project has moved from pre-design into final design.